

For Immediate Release:

USS Co., Ltd.

Futoshi Hattori Representative Chairman Stock Code: 4732

Stock Exchanges: Tokyo and Nagoya

Tel: +81-52-689-1129 Contact: Masafumi Yamanaka

Junior Managing Director, Officer, Supervisory Office

Announcement of Merger of Subsidiaries

USS Co., Ltd. announced today that, by a Board of Directors resolution dated October 24, 2006 at USS Kobe Co., Ltd. (a wholly-owned subsidiary of USS Co., Ltd., hereinafter referred to as USS Kobe) and USS Osaka Co., Ltd. (a wholly-owned subsidiary of USS Co., Ltd., hereinafter referred to as USS Osaka), the two companies will merge to form a new company. The company will bear the name USS Kansai Co., Ltd. and will be headquartered at 2-7-106, Nakashima, Nishiyodogawa-ku, Osaka City.

1. Purpose of merger

The USS Group decided the merger of USS Kobe and USS Osaka as part of their efforts to fulfill Project 343 (a medium-term management plan ending in the fiscal year of March 2009 with goals of 3 million vehicles up for auction annually, a market share of 40%, and a consolidated recurring income of 30 billion yen). This merger is specifically designed to further increase their share in the used car auction market in the Kansai region and establish a business foundation encompassing the entire Kansai region.

2. Conditions of the merger, etc.

(1) Schedule of the merger

October 24, 2006 Board of Directors meeting at USS Kobe and USS Osaka to

approve merger agreement, etc.

October 24, 2006 Conclusion of merger agreement

(between USS Kobe and USS Osaka)

November 15, 2006 Shareholders meeting at USS Kobe and USS Osaka to approve

merger agreement, etc.

January 1, 2007 Proposed effective date of merger agreement

(2) Method of the merger

USS Kobe, as an ongoing concern, shall absorb USS Osaka, which shall be subsequently dissolved.

(3) Merger ratio and cash payment upon this merger

As USS Kobe and USS Osaka are wholly-owned subsidiaries of USS Co., Ltd., there shall be no agreements about merger ratios.

(4) Overview of account processing

In regards to accounting for business mergers, this merger falls under the category of transaction under common control. It should be noted, however, that this merger will not affect the profit and loss of the business.

3. Summary of Parties to Merge

| Company Name | USS Kobe Co., Ltd. | USS Osaka Co., Ltd. |
|------------------------|----------------------------|------------------------------|
| 1 2 | (surviving company) | (company to be dissolved) |
| Core Business | Operations of Used Car | Operations of Used Car |
| | Auctions | Auctions |
| Established | September 27, 2004 | July 26, 2001 |
| Head Office | 1-4-6 Minatojima, Chuo-ku, | 2-7-106 Nakashima, |
| | Kobe City | Nishiyodogawa-ku, Osaka City |
| Company Representative | President Yukihiro Ando | President Yukihiro Ando |
| Capital | 50 million yen | 50 million yen |
| Fiscal Year-End | March 31 | March 31 |
| Shareholder | USS Co., Ltd. 100% | USS Co., Ltd. 100% |

4. After the merger

(1) Company Name USS Kansai Co., Ltd.

(2) Core Business Operations of Used Car Auctions

(3) Head Office 2-7-106, Nakashima, Nishiyodogawa-ku, Osaka City

(4) Company Representative President Yukihiro Ando

(5) Capital(6) Fiscal Year-End90 million yenMarch 31

(7) Shareholder USS Co., Ltd. 100%

5. Effect on Performance

This merger does not affect the performance of the USS Group as USS Kobe and USS Osaka are consolidated subsidiaries of the USS GROUP.