# **Consolidated Financial Results for the Year ended March 31, 2018**



| Name of Company:<br>Stock Exchanges Listing:<br>Stock Code: |  | ion, Nagoya Stock Exchange, First Section<br>://www.ussnet.co.jp/eng/index.html |
|---|--|---|
| Representative: Title:                                      | President and Representative Director                      | Name: Yukihiro Ando   |
| Contact Person: Title:                                      | Executive Vice President and Officer of Supervisory Office | Name: Masafumi Yamanaka   |
| Tel:  | +81-52-689-1129  |   |
| Scheduled date of annual g                                  | eneral meeting of shareholders                             | June 12, 2018   |
| Scheduled date of commence                                  | ement of dividend payment                                  | June 13, 2018   |
| Scheduled date of filing of                                 | securities report  | June 13, 2018   |
| Supplementary materials for                                 | or financial results                                       | Yes   |
| Information meeting for fin                                 | nancial results  | Yes   |

### 1. Consolidated Financial Results for the Year ended March 31, 2018 (April 1, 2017 – March 31, 2018)

| (1) Consolidated Operating Results (ye | (Percentage fig | (Percentage figures represent year on year changes) |              |       |              |       |
|--|-----------------|---|--------------|-------|--------------|-------|
|  | Net sales       | 5   | Operating pr | ofit  | Ordinary pro | ofit  |
|  | Million yen     | %   | Million yen  | %     | Million yen  | %     |
| Year ended March 31, 2018              | 75,153          | 11.9  | 36,071       | 11.3  | 36,676       | 11.1  |
| Year ended March 31, 2017              | 67,179          | (2.1)   | 32,396       | (6.1) | 32,999       | (6.3) |

|                           | Profit attributable to owners of parent |     | Profit<br>per share | Diluted profit<br>per share |
|---------------------------|---|-----|---------------------|-----------------------------|
|                           | Million yen                             | %   | Yen                 | Yen                         |
| Year ended March 31, 2018 | 24,285                                  | 6.0 | 95.59               | 95.42                       |
| Year ended March 31, 2017 | 22,909                                  | 1.9 | 90.02               | 89.87                       |

Note: Comprehensive income (million yen): Year ended March 31, 2018: 25,132 Year ended March 31, 2017: 22,895 +9.8%

|                           | ROE (%) | ROA (%) | Operating margin (%) |
|---------------------------|---------|---------|----------------------|
| Year ended March 31, 2018 | 14.8    | 17.5    | 48.0                 |
| Year ended March 31, 2017 | 14.7    | 17.2    | 48.2                 |

#### (2) Consolidated Financial Position

|                              | Total assets<br>(Million yen) | Net assets<br>(Million yen) | Equity ratio<br>(%) | Net assets per share<br>(yen) |
|------------------------------|-------------------------------|-----------------------------|---------------------|-------------------------------|
| Year ended<br>March 31, 2018 | 222,380                       | 172,190                     | 76.8                | 672.03                        |
| Year ended<br>March 31, 2017 | 197,374                       | 159,197                     | 80.1                | 622.21                        |

Reference: Equity capital (million yen): As of March 31, 2018: 170,767 As of March 31, 2017: 158,029

### 2. Dividends

|   |                  | Divide         | end per sha      | are (yen)      |       |                                  | Dividend                              | Dividend rate for                   |
|---|------------------|----------------|------------------|----------------|-------|----------------------------------|---------------------------------------|-------------------------------------|
| (Reference<br>date)                         | First<br>quarter | Second quarter | Third<br>quarter | Fiscal<br>year | Total | Total dividends<br>(million yen) | payout ratio<br>(consolidated)<br>(%) | net assets<br>(consolidated)<br>(%) |
| Year ended<br>March 31, 2017                | _                | 23.20          | _                | 23.20          | 46.40 | 11,801                           | 51.5                                  | 7.6                                 |
| Year ended<br>March 31, 2018                | _                | 23.50          | —                | 24.30          | 47.80 | 12,158                           | 50.1                                  | 7.4                                 |
| Year ending<br>March 31, 2019<br>(Forecast) | _                | 24.60          | _                | 24.60          | 49.20 |                                  | 50.1                                  |                                     |

Notes: 1. Total dividends paid for the fiscal year ended March 2017 and for the fiscal year ended March 2018 include payments of 20 million yen and 13 million yen each for shares held by the USS employee stock ownership plan trust.

2. Dividend payout ratio (consolidated) is calculated by dividing total dividends paid by profit attributable to owners of parent.

### 3. Forecast of Consolidated Financial Results to the year ending March 31, 2019 (April 1, 2018 – March 31, 2019)

|                | Net sales   |      | Operating profit |     | Ordinary profit |     | Profit attribut<br>owners of p |     | Profit per share |
|----------------|-------------|------|------------------|-----|-----------------|-----|--------------------------------|-----|------------------|
|                | Million yen | %    | Million yen      | %   | Million yen     | %   | Million yen                    | %   | Yen              |
| Second quarter | 38,850      | 11.6 | 17,580           | 3.3 | 17,820          | 3.1 | 11,800                         | 0.0 | 46.43            |
| For the year   | 80,000      | 6.4  | 37,300           | 3.4 | 37,800          | 3.1 | 25,000                         | 2.9 | 98.38            |

(Percentage figures represent year on year changes)

Notes:

- (1) Changes in significant subsidiaries (Changes in specific subsidiaries accompanied by changes in the scope of consolidation): None
- (2) Changes in accounting principles and estimates, and retrospective restatement
  - 1) Changes due to revision of accounting standards: None
  - 2) Changes other than in 1): None
  - 3) Changes in accounting estimates: None
  - 4) Retrospective restatement: None
- (3) Number of shares outstanding (common shares)

| 1) | Shares outstanding (including treasury shares) |  |
|----|--|--|
|    | As of March 31, 2018: 313,250,000 shares       | As of March 31, 2017: 313,250,000 shares |
| 2) | Treasury shares                                |  |
|    | As of March 31, 2018: 59,144,794 shares        | As of March 31, 2017: 59,272,884 shares  |
| 3) | Average number of shares                       |  |
|    | As of March 31, 2018: 254,039,756 shares       | As of March 31, 2017: 254,484,985 shares |

Note: Treasury shares includes 255,900 shares as of March 31, 2018 and 373,800 shares as of March 31, 2017 held by the USS employee stock ownership plan trust.

\* This financial results is not subject to the audit procedure.

\* Cautionary statement regarding forecasts of operating results and special notes

(Note regarding the forward-looking statements)

Forward-looking statements in these materials are based on information available to management at the time this report was prepared and assumptions that management believes are reasonable. These statements are not promises by the Company regarding future performance. Actual results may differ significantly from these statements for a number of reasons.

(Supplementary explanatory documents)

The company plans to hold an information meeting on May 10, 2018. Supplementary explanatory documents to be handed out at the meeting will be posted on the Company's website immediately after the meeting.

|  | FY 2016                | FY 2017                               |
|--|------------------------|---------------------------------------|
|  | (As of March 31, 2017) | (As of March 31, 2018)                |
| Assets   |                        |                                       |
| Current assets                                 |                        |                                       |
| Cash and deposits                              | 74,778                 | 39,62                                 |
| Receivables due from member dealers at auction | 11,668                 | 18,84                                 |
| Notes and accounts receivable-trade            | 2,605                  | 2,72                                  |
| Inventories                                    | 751                    | 82                                    |
| Prepaid expenses                               | 116                    | 15                                    |
| Deferred tax assets                            | 919                    | 66                                    |
| Other  | 661                    | 66                                    |
| Allowance for doubtful accounts                | (38)                   | (61                                   |
| Total current assets                           | 91,462                 | 63,44                                 |
| Non-current assets                             |                        |                                       |
| Property, plant and equipment                  |                        |                                       |
| Buildings and structures, net                  | 35,979                 | 37,55                                 |
| Machinery, equipment and vehicles, net         | 727                    | 78                                    |
| Tools, furniture and fixtures, net             | 2,787                  | 2,42                                  |
| Land   | 56,911                 | 65,62                                 |
| Leased assets, net                             | 119                    | 8                                     |
| Construction in progress                       | 342                    | 3                                     |
| Total property, plant and equipment            | 96,868                 | 106,50                                |
| Intangible assets                              |                        | · · ·                                 |
| Goodwill                                       | 313                    | 37,28                                 |
| Other  | 1,537                  | 7,53                                  |
| Total intangible assets                        | 1,850                  | 44,81                                 |
| Investments and other assets                   |                        | · · · · · · · · · · · · · · · · · · · |
| Investment securities                          | 483                    | 63                                    |
| Long-term loans receivable                     | 446                    | 44                                    |
| Long-term prepaid expenses                     | 172                    | 15                                    |
| Deferred tax assets                            | 843                    | 86                                    |
| Deferred tax assets for land revaluation       | 2,482                  | 2,45                                  |
| Net defined benefit asset                      |                        | 3                                     |
| Real estate for investment, net                | 2,833                  | 2,81                                  |
| Other  | 421                    | 70                                    |
| Allowance for doubtful accounts                | (490)                  | (493                                  |
| Total investments and other assets             | 7,192                  | 7,61                                  |
|  | 105.011                | 159.02                                |

Total non-current assets

**Total assets** 

158,937

222,380

105,911

197,374

|   | FY 2016                    | (Million yen)<br>FY 2017 |
|---|----------------------------|--------------------------|
|   | (As of March 31, 2017)     | (As of March 31, 2018)   |
| Liabilities   | (115 01 11/11/01 51, 2017) | (115 01 114101 51, 2010) |
| Current liabilities                                   |                            |                          |
| Payables due to member dealers at auction             | 15,051                     | 22,339                   |
| Notes and accounts payable-trade                      | 372                        | 436                      |
| Short-term loans payable                              | 30                         | _                        |
| Current portion of bonds                              | 20                         | -                        |
| Current portion of long-term loans payable            | 220                        | 220                      |
| Lease obligations                                     | 2                          | 12                       |
| Income taxes payable                                  | 5,108                      | 6,954                    |
| Deposits received                                     | 1,974                      | 2,610                    |
| Provision for bonuses                                 | 632                        | 685                      |
| Other   | 5,389                      | 4,113                    |
| Total current liabilities                             | 28,801                     | 37,373                   |
| Non-current liabilities                               |                            |                          |
| Long-term loans payable                               | 3,820                      | 3,330                    |
| Lease obligations                                     | -                          | 7                        |
| Long-term accounts payable-other                      | 179                        | 204                      |
| Deferred tax liabilities                              | -                          | 1,915                    |
| Net defined benefit liability                         | 368                        | 695                      |
| Long-term guarantee deposited                         | 4,634                      | 6,065                    |
| Asset retirement obligations                          | 373                        | 598                      |
| Total non-current liabilities                         | 9,375                      | 12,816                   |
| Total liabilities                                     | 38,176                     | 50,190                   |
| Net assets  |                            |                          |
| Shareholders' equity                                  |                            |                          |
| Capital stock   | 18,881                     | 18,881                   |
| Capital surplus                                       | 18,913                     | 18,914                   |
| Retained earnings                                     | 173,488                    | 185,835                  |
| Treasury shares                                       | (47,602)                   | (47,365)                 |
| Total shareholders' equity                            | 163,681                    | 176,266                  |
| Accumulated other comprehensive income                |                            |                          |
| Valuation difference on available-for-sale securities | 46                         | 141                      |
| Revaluation reserve for land                          | (5,694)                    | (5,633)                  |
| Remeasurements of defined benefit plans               | (3)                        | (6)                      |
| Total accumulated other comprehensive income          | (5,652)                    | (5,498)                  |
| Subscription rights to shares                         | 306                        | 364                      |
| Non-controlling interests                             | 861                        | 1,058                    |
| Total net assets                                      | 159,197                    | 172,190                  |
| Total liabilities and net assets                      | 197,374                    | 222,380                  |

## (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

| (Consolidated Statements of Income)                |                   | (Million yen)     |  |
|--|-------------------|-------------------|--|
|  | FY 2016           | FY 2017           |  |
|  | (April 1, 2016 to | (April 1, 2017 to |  |
|  | March 31, 2017)   | March 31, 2018)   |  |
| Net sales  | 67,179            | 75,153            |  |
| Cost of sales                                      | 26,413            | 29,174            |  |
| Gross profit                                       | 40,765            | 45,979            |  |
| Selling, general and administrative expenses       |                   |                   |  |
| Advertising expenses                               | 422               | 434               |  |
| Promotion expenses                                 | 745               | 830               |  |
| Provision of allowance for doubtful accounts       | 30                | 27                |  |
| Directors' compensations                           | 279               | 355               |  |
| Employees' salaries and bonuses                    | 2,505             | 2,606             |  |
| Provision for bonuses                              | 263               | 277               |  |
| Depreciation                                       | 332               | 473               |  |
| Taxes and dues                                     | 348               | 219               |  |
| Amortization of goodwill                           | 83                | 1,033             |  |
| Enterprise tax                                     | 546               | 606               |  |
| Other  | 2,811             | 3,042             |  |
| Total selling, general and administrative expenses | 8,368             | 9,907             |  |
| Operating profit                                   | 32,396            | 36,071            |  |
| Non-operating income                               |                   |                   |  |
| Interest income                                    | 28                | 13                |  |
| Real estate rent                                   | 429               | 425               |  |
| Miscellaneous income                               | 222               | 242               |  |
| Total non-operating income                         | 680               | 681               |  |
| Non-operating expenses                             |                   |                   |  |
| Interest expenses                                  | 1                 | 10                |  |
| Rent cost of real estate                           | 56                | 47                |  |
| Miscellaneous loss                                 | 19                | 18                |  |
| Total non-operating expenses                       | 77                | 76                |  |
| Ordinary profit                                    | 32,999            | 36,676            |  |
| Extraordinary income                               |                   | 50,070            |  |
| Gain on sales of non-current assets                | 13                | 32                |  |
| Gain on sales of investment securities             | 140               | 77                |  |
| Total extraordinary income                         | 154               | 109               |  |
| Extraordinary losses                               | 101               | 107               |  |
| Loss on sales of non-current assets                | 485               | 7                 |  |
| Loss on retirement of non-current assets           | 154               | 83                |  |
| Other  | 32                | 37                |  |
| Total extraordinary losses                         | 672               | 128               |  |
| Profit before income taxes                         | 32,481            | 36,657            |  |
| Income taxes-current                               | 9,828             | 11,377            |  |
| Income taxes-current<br>Income taxes-deferred      | (353)             | 239               |  |
| Total income taxes                                 | 9,475             | 11,617            |  |
| Profit   | 23,006            |                   |  |
|  |                   | 25,039            |  |
| Profit attributable to non-controlling interests   | 96                | 753               |  |
| Profit attributable to owners of parent            | 22,909            | 24,285            |  |

| (Consolidated Statements of Comprehensive Income)              |                   | (Million yen)     |
|--|-------------------|-------------------|
|  | FY 2016           | FY 2017           |
|  | (April 1, 2016 to | (April 1, 2017 to |
|  | March 31, 2017)   | March 31, 2018)   |
| Profit   | 23,006            | 25,039            |
| Other comprehensive income                                     |                   |                   |
| Valuation difference on available-for-sale securities          | (114)             | 94                |
| Remeasurements of defined benefit plans, net of tax            | 3                 | (2)               |
| Total other comprehensive income                               | (110)             | 92                |
| Comprehensive income   | 22,895            | 25,132            |
| Comprehensive income attributable to owners of parent          | 22,799            | 24,378            |
| Comprehensive income attributable to non-controlling interests | 96                | 753               |

| 3) Consolidated Statement of Changes in Net Assets                   | FY 2016                              | (Million yen)<br>FY 2017             |
|--|--------------------------------------|--------------------------------------|
|  | (April 1, 2016 to<br>March 31, 2017) | (April 1, 2017 to<br>March 31, 2018) |
|  |                                      |                                      |
| Shareholders' equity   | March 31, 2017)                      | Water 51, 2010)                      |
| Capital stock  |                                      |                                      |
| Balance at the beginning of current period                           | 18,881                               | 18,88                                |
| Changes of items during period                                       | 10,001                               | 10,00                                |
| Total changes of items during period                                 | -                                    |                                      |
| Balance at the end of current period                                 | 18,881                               | 18,88                                |
| Capital surplus  | 10,001                               | 10,00                                |
| Balance at the beginning of current period                           | 18,914                               | 18,91                                |
| Changes of items during period                                       | 10,914                               | 10,91                                |
| Disposal of treasury shares  | (1)                                  |                                      |
| Total changes of items during period                                 | (1)                                  |                                      |
|  | (1)                                  |                                      |
| Balance at the end of current period                                 | 18,913                               | 18,91                                |
| Retained earnings  | 161.026                              | 172.40                               |
| Balance at the beginning of current period                           | 161,926                              | 173,48                               |
| Changes of items during period                                       | (11,178)                             | (11,878                              |
| Dividends of surplus   |                                      |                                      |
| Profit attributable to owners of parent                              | 22,909                               | 24,28                                |
| Reversal of revaluation reserve for land                             | (168)                                | (61                                  |
| Total changes of items during period                                 | 11,562                               | 12,34                                |
| Balance at the end of current period                                 | 173,488                              | 185,83                               |
| Treasury shares  |                                      |                                      |
| Balance at the beginning of current period                           | (39,856)                             | (47,602                              |
| Changes of items during period                                       | (8,230)                              | (0                                   |
| Purchase of treasury shares  | (0,230)                              | ((                                   |
| Disposal of treasury shares  | 484                                  | 23                                   |
| Total changes of items during period                                 | (7,746)                              | 23                                   |
| Balance at the end of current period                                 | (47,602)                             | (47,365                              |
| Total shareholders' equity   |                                      |                                      |
| Balance at the beginning of current period                           | 159,865                              | 163,68                               |
| Changes of items during period                                       | (11.170)                             | (11.07)                              |
| Dividends of surplus   | (11,178)                             | (11,878                              |
| Profit attributable to owners of parent                              | 22,909                               | 24,28                                |
| Purchase of treasury shares  | (8,230)                              | ((                                   |
| Disposal of treasury shares  | 483                                  | 23                                   |
| Reversal of revaluation reserve for land                             | (168)                                | (61                                  |
| Total changes of items during period                                 | 3,815                                | 12,58                                |
| Balance at the end of current period                                 | 163,681                              | 176,26                               |
| Accumulated other comprehensive income                               |                                      |                                      |
| Valuation difference on available-for-sale securities                | 170                                  | 4                                    |
| Balance at the beginning of current period                           | 160                                  | 4                                    |
| Changes of items during period                                       | (114)                                | 9                                    |
| Net changes of items other than shareholders' equity                 | (114)                                | 0                                    |
| Total changes of items during period                                 | (114) 46                             | 9                                    |
| Balance at the end of current period<br>Revaluation reserve for land | 40                                   | 14                                   |
| Balance at the beginning of current period                           | (5,863)                              | (5,694                               |
| Changes of items during period                                       | (3,003)                              | (5,094                               |
| Net changes of items other than shareholders' equity                 | 168                                  | 6                                    |
| Total changes of items during period                                 | 168                                  | 6                                    |
| Balance at the end of current period                                 | (5,694)                              | (5,633                               |
| Bulance at the one of current period                                 | (3,074)                              | (5,055                               |

| FY 2016FY 2017(April 1, 2016 to<br>March 31, 2017)(April 1, 2017 to<br>March 31, 2018)Remeasurements of defined benefit plans(April 1, 2017)Balance at the beginning of current period(7)(Anages of items during period3Net changes of items other than shareholders' equity3Total changes of items during period3(2) |
|---|
| March 31, 2017)March 31, 2018)Remeasurements of defined benefit plansBalance at the beginning of current period(7)(3)Changes of items during period3(2)   |
| Remeasurements of defined benefit plans(7)Balance at the beginning of current period(7)Changes of items during period3Net changes of items other than shareholders' equity3   |
| Balance at the beginning of current period(7)(3)Changes of items during period3(2)Net changes of items other than shareholders' equity3(2)  |
| Changes of items during period 3 (2)<br>Net changes of items other than shareholders' equity  |
| Net changes of items other than shareholders' equity 3 (2)  |
| Net changes of items other than shareholders' equity  |
| Total changes of items during period 3 (2)  |
| · · · ·   |
| Balance at the end of current period (3) (6)  |
| Total accumulated other comprehensive income  |
| Balance at the beginning of current period (5,710) (5,652)  |
| Changes of items during period 58 153   |
| Net changes of items other than shareholders' equity  |
| Total changes of items during period58153   |
| Balance at the end of current period (5,652) (5,498)  |
| Subscription rights to shares   |
| Balance at the beginning of current period262306  |
| Changes of items during period 43 57  |
| Net changes of items other than shareholders' equity  |
| Total changes of items during period4357  |
| Balance at the end of current period306364  |
| Non-controlling interests   |
| Balance at the beginning of current period765861  |
| Changes of items during period 96 196   |
| Net changes of items other than shareholders' equity  |
| Total changes of items during period96196   |
| Balance at the end of current period 861 1,058  |
| Total net assets  |
| Balance at the beginning of current period155,183159,197  |
| Changes of items during period (11,178) (11,878)  |
| Dividends of surplus  |
| Profit attributable to owners of parent22,90924,285   |
| Purchase of treasury shares (8,230) (0)   |
| Disposal of treasury shares 483 238   |
| Reversal of revaluation reserve for land (168) (61)   |
| Net changes of items other than shareholders' equity 198 407  |
| Total changes of items during period4,01312,992   |
| Balance at the end of current period159,197172,190  |

|  | FY 2016<br>(April 1, 2016 to<br>March 31, 2017) | FY 2017<br>(April 1, 2017 to<br>March 31, 2018) |
|--|---|---|
| t Cash provided by (used in) operating activities                                |   |   |
| Profit before income taxes   | 32,481  | 36,65   |
| Depreciation and other amortization  | 4,691   | 5,06  |
| Amortization of goodwill   | 83  | 1,03  |
| Increase (decrease) in allowance for doubtful accounts                           | (7)   | (62   |
| Increase (decrease) in provision for bonuses                                     | 13  |   |
| Increase (decrease) in net defined benefit liability                             | 119   | 11  |
| Decrease (increase) in net defined benefit asset                                 | -   | ((  |
| Interest and dividend income   | (46)  | (23   |
| Interest expenses  | 1   | 1   |
| Loss (gain) on sales of investment securities                                    | (140)   | (77   |
| Loss (gain) on sales and retirement of property, plant<br>and equipment          | 619   | 5   |
| Loss (gain) on sales and retirement of intangible assets                         | 7   |   |
| Net change in due from/to member dealers at auction                              | 707   | 60  |
| Decrease (Increase) in notes and accounts receivable-<br>trade                   | 4   | (8  |
| Increase (decrease) in notes and accounts payable-trade                          | 20  | 3   |
| Increase (decrease) in deposits received   | (233)   | 23  |
| Other, net   | 844   | (83   |
| Subtotal   | 39,167  | 42,73   |
| Interest and dividend income received  | 69  | 4   |
| Interest expenses paid   | (1)   | (1  |
| Income taxes paid  | (10,353)  | (10,26  |
| Net cash provided by (used in) operating activities                              | 28,882  | 32,50   |
| t Cash provided by (used in) investing activities                                |   | · · · ·   |
| Net decrease (increase) in time deposits   | (1,980)   | 21,00   |
| Proceeds from redemption of securities   | 3,000   |   |
| Purchase of property, plant and equipment  | (5,148)   | (3,98   |
| Proceeds from sales of property, plant and equipment                             | 37  | 5   |
| Purchase of intangible assets  | (729)   | (45)  |
| Proceeds from sales of investment securities                                     | 167   | 8   |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | -   | (51,07  |
| Purchase of long-term prepaid expenses   | (53)  | (6  |
| Other, net   | (117)   | (5  |
| Net cash provided by (used in) investing activities                              | (4,823)   | (34,49  |

|  |                   | (Million yen)     |
|--|-------------------|-------------------|
|  | FY 2016           | FY 2017           |
|  | (April 1, 2016 to | (April 1, 2017 to |
|  | March 31, 2017)   | March 31, 2018)   |
| Net Cash provided by (used in) financing activities    |                   |                   |
| Net increase (decrease) in short-term loans payable    | (30)              | (30)              |
| Proceeds from long-term loans payable                  | 4,040             | -                 |
| Repayments of long-term loans payable                  | (82)              | (489)             |
| Proceeds from guarantee deposits received from         | 154               | 146               |
| member dealers   | 154               | 140               |
| Repayment of guarantee deposits received from member   | (82)              | (75)              |
| dealers  | (02)              | (13)              |
| Purchase of treasury shares                            | (8,230)           | (0)               |
| Proceeds from sales of treasury shares                 | 1,095             | 265               |
| Decrease(increase) in money held in trust for purchase | 854               | -                 |
| of treasury shares                                     |                   |                   |
| Cash dividends paid                                    | (11,178)          | (11,878)          |
| Dividends paid to non-controlling interests            | -                 | (75)              |
| Repayment of finance lease obligations                 | (70)              | (5)               |
| Other, net   | (19)              | (19)              |
| Net cash provided by (used in) financing activities    | (13,550)          | (12,162)          |
| Net increase (decrease) in cash and cash equivalents   | 10,507            | (14,155)          |
| Cash and cash equivalents at beginning of period       | 37,370            | 47,878            |
| Cash and cash equivalents at end of period             | 47,878            | 33,722            |