

Other Businesses

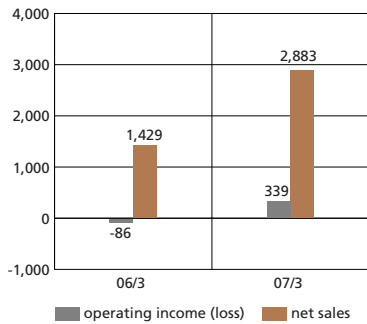
In the Other segment, USS operates ARBIZ Co., Ltd., which manages a salvage and recycling business for goods such as end-of-life vehicles, and USS Toyo Co., Ltd., which recycles scrap rubber. The end-of-life vehicle recycling business removes reusable parts from end-of-life vehicles, and sells them as parts or materials in the domestic and overseas markets. During the fiscal year under review, we improved processing capacity and work efficiency substantially by introducing large-scale shredders. The business has also begun recycling of items such as electrical white goods and air conditioning units, and has taken on the challenge of becoming a comprehensive recycling business.

The scrap rubber recycling business recycles the rubber chips created by crushing discarded tires for use as resources in play equipment and artificial lawns. Although soaring oil prices have brought about higher raw material costs, business is progressing steadily due to increased production efficiency and improved sales efforts.

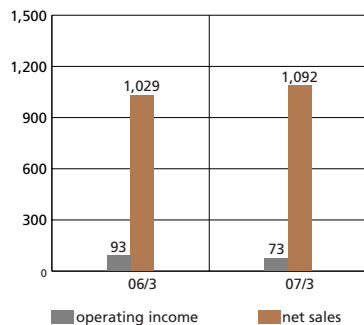


ARBIZ Recycling Plant

End-of-Life Vehicle Recycling Business (Millions of Yen)



Scrap Rubber Recycling Business (Millions of Yen)



Recycling of end-of-life vehicles and others

