August 5, 2025

Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under Japanese GAAP)



Company name: USS Co., Ltd.

Listing: Tokyo Stock Exchange / Nagoya Stock Exchange

Securities code: 4732

URL: https://www.ussnet.co.jp/en/

Representative: Yukihiro Ando, Chairman and Representative Director

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Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: Yes Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

| | Net sale: | 5 | Operating p | rofit | Ordinary p | rofit | Profit attributable t | o owners of |
|--------------------|-----------------|-----|-----------------|-------|-----------------|-------|-----------------------|-------------|
| Three months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| June 30, 2025 | 27,389 | 6.8 | 14,708 | 9.4 | 14,870 | 9.2 | 10,232 | 10.6 |
| June 30, 2024 | 25,640 | 7.1 | 13,443 | 12.3 | 13,620 | 12.3 | 9,252 | 14.2 |

Note: Comprehensive income For the three months ended June 30, 2025: For the three months ended June 30, 2024: ¥10,344 million [10. ¥9,324 million [13.

[10.9%] [13.6%]

| | Basic earnings per share | Diluted earnings per share |
|--------------------|--------------------------|----------------------------|
| Three months ended | Yen | Yen |
| June 30, 2025 | 21.73 | 21.69 |
| June 30, 2024 | 19.26 | 19.22 |

(2) Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio |
|----------------|-----------------|-----------------|-----------------------|
| As of | Millions of yen | Millions of yen | % |
| June 30, 2025 | 245,061 | 190,811 | 76.5 |
| March 31, 2025 | 267,348 | 207,354 | 76.2 |

Reference: Equity

As of June 30, 2025: \$187,369 million As of March 31, 2025: \$203,761 million

2. Cash dividends

| | Annual dividends per share | | | | | |
|---|----------------------------|--------------------|-------------------|-----------------|-------|--|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | |
| | Yen | Yen | Yen | Yen | Yen | |
| Fiscal year ended March 31, 2025 | - | 20.60 | - | 22.80 | 43.40 | |
| Fiscal year ending March 31, 2026 | - | | | | | |
| Fiscal year ending March 31, 2026 (Forecast) | | 25.20 | - | 25.20 | 50.40 | |

Note: Revisions to the forecast of cash dividends most recently announced: Yes

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Net sale | es | Operating profit | | Ordinary p | rofit | Profit attribut owners of p | able to | Basic earnings per share |
|---|-----------------|-----|------------------|-----|-----------------|-------|--------------------------------|---------|--------------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending September 30, 2025 | 54,750 | 8.5 | 28,150 | 7.3 | 28,460 | 7.0 | 19,410 | 7.0 | 41.52 |
| Fiscal year ending March 31, 2026 | 111,800 | 7.5 | 56,500 | 4.2 | 57,200 | 4.2 | 38,850 | 3.2 | 83.46 |

Note: Revisions to the earnings forecasts most recently announced: Yes

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes (Calculation of tax expenses)

Taxes are calculated by determining a reasonable estimate of the effective tax rate, after the application of tax effect accounting, for profit before income taxes in the current fiscal year (including the first quarter). Quarterly profit before income taxes is then multiplied by this estimated effective tax rate to calculate taxes.

- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

| As of June 30, 2025 | 474,000,000 shares |
|----------------------|--------------------|
| As of March 31, 2025 | 514,000,000 shares |

(ii) Number of treasury shares at the end of the period

| As of June 30, 2025 | 10,903,262 shares |
|----------------------|-------------------|
| As of March 31, 2025 | 40,694,522 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| Three months ended June 30, 2025 | 470,762,673 shares |
|----------------------------------|--------------------|
| Three months ended June 30, 2024 | 480,401,655 shares |

Note: The number of treasury shares at the end of the fiscal year includes shares owned by the USS Employee Stock Ownership Plan Trust. (the first quarter of the fiscal year ending March 31, 2026: 241,900 shares, the fiscal year ended March 31, 2025: 306,900 shares)

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes (optional)
- * Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

(Method of accessing supplementary material on financial results)

On Tuesday, August 5, 2025, the Company will post supplementary financial results explanatory materials on the Company's website.

| | As of March 31, 2025 | As of June 30, 2025 |
|--|----------------------|---------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 113,219 | 88,58 |
| Receivables due from member dealers at auction | 13,767 | 14,54 |
| Notes and accounts receivable - trade, and contract assets | 2,419 | 2,32 |
| Operating loans | 8,844 | 9,39 |
| Securities | 3,000 | 3,00 |
| Inventories | 1,656 | 1,49 |
| Other | 1,987 | 2,93 |
| Allowance for doubtful accounts | (253) | (260 |
| Total current assets | 144,641 | 122,01 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 30,694 | 30,17 |
| Land | 63,564 | 63,56 |
| Construction in progress | 1,271 | 2,28 |
| Other, net | 2,802 | 2,72 |
| Total property, plant and equipment | 98,333 | 98,74 |
| Intangible assets | | |
| Goodwill | 6,747 | 6,61 |
| Other | 6,119 | 6,14 |
| Total intangible assets | 12,866 | 12,76 |
| Investments and other assets | | |
| Investments and other assets | 11,942 | 12,02 |
| Allowance for doubtful accounts | (435) | (47) |
| Total investments and other assets | 11,506 | 11,54 |
| Total non-current assets | 122,706 | 123,05 |
| Total assets | 267,348 | 245,00 |

| | As of March 31, 2025 | As of June 30, 2025 |
|---|----------------------|---------------------|
| Liabilities | | |
| Current liabilities | | |
| Payables due to member dealers at auction | 30,005 | 29,41 |
| Notes and accounts payable - trade | 904 | 800 |
| Short-term borrowings | 340 | 530 |
| Current portion of long-term borrowings | 220 | 51 |
| Income taxes payable | 10,215 | 4,93 |
| Provisions | 1,144 | 1,64 |
| Other | 8,320 | 7,91 |
| Total current liabilities | 51,151 | 45,76 |
| Non-current liabilities | | |
| Long-term borrowings | 1,617 | 1,26 |
| Provisions | 115 | 6 |
| Retirement benefit liability | 1,007 | 1,03 |
| Asset retirement obligations | 641 | 64 |
| Other | 5,459 | 5,47 |
| Total non-current liabilities | 8,842 | 8,48 |
| Total liabilities | 59,993 | 54,25 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 18,881 | 18,88 |
| Capital surplus | 9,057 | 9,03 |
| Retained earnings | 214,166 | 175,33 |
| Treasury shares | (32,958) | (10,518 |
| Total shareholders' equity | 209,147 | 192,74 |
| Accumulated other comprehensive income | - | |
| Valuation difference on available-for-sale securities | 111 | 12 |
| Revaluation reserve for land | (5,563) | (5,563 |
| Remeasurements of defined benefit plans | 66 | 6 |
| Total accumulated other comprehensive income | (5,385) | (5,370 |
| Share acquisition rights | 442 | 44 |
| Non-controlling interests | 3,150 | 2,99 |
| Total net assets | 207,354 | 190,81 |
| Total liabilities and net assets | 267,348 | 245,06 |

| | Three months ended June 30, 2024 | Three months ended June 30, 2025 |
|--|----------------------------------|-------------------------------------|
| Net sales | 25,640 | 27,389 |
| Cost of sales | 9,642 | 10,015 |
| Gross profit | 15,997 | 17,374 |
| Selling, general and administrative expenses | 2,554 | 2,665 |
| Operating profit | 13,443 | 14,708 |
| Non-operating income | | |
| Interest income | 5 | 18 |
| Rental income from real estate | 171 | 153 |
| Miscellaneous income | 59 | 43 |
| Total non-operating income | 236 | 215 |
| Non-operating expenses | | |
| Interest expenses | 2 | 3 |
| Rental costs on real estate | 42 | 45 |
| Miscellaneous losses | 14 | 3 |
| Total non-operating expenses | 59 | 52 |
| Ordinary profit | 13,620 | 14,870 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 110 | 8 |
| Subsidy income | - | 102 |
| Other | 1 | - |
| Total extraordinary income | 111 | 111 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | - | 0 |
| Loss on retirement of non-current assets | 116 | 6 |
| Total extraordinary losses | 116 | 7 |
| Profit before income taxes | 13,615 | 14,975 |
| Income taxes | 4,229 | 4,645 |
| Profit | 9,386 | 10,329 |
| Profit attributable to non-controlling interests | 133 | 97 |
| Profit attributable to owners of parent | 9,252 | 10,232 |

Quarterly consolidated statement of comprehensive income

(Millions of yen)

| | | (Millions of yen) |
|--|----------------------------------|----------------------------------|
| | Three months ended June 30, 2024 | Three months ended June 30, 2025 |
| Profit | 9,386 | 10,329 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (61) | 15 |
| Remeasurements of defined benefit plans, net of tax | (0) | (1) |
| Total other comprehensive income | (62) | 14 |
| Comprehensive income | 9,324 | 10,344 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 9,190 | 10,247 |
| Comprehensive income attributable to non-controlling interests | 133 | 97 |
| | | |

| | Three months ended June 30, 2024 | Three months ended June 30, 2025 | | |
|---|-------------------------------------|-------------------------------------|--|--|
| Cash flows from operating activities | | | | |
| Profit before income taxes | 13,615 | 14,97 | | |
| Depreciation and amortization | 1,100 | 1,23 | | |
| Amortization of goodwill | 134 | 13 | | |
| Increase (decrease) in allowance for doubtful accounts | 91 | 5 | | |
| Increase (decrease) in provision for bonuses | 485 | 50 | | |
| Increase (decrease) in retirement benefit liability | 26 | 2 | | |
| Interest and dividend income | (5) | (1) | | |
| Interest expenses | 2 | | | |
| Loss (gain) on sale and retirement of property, plant and equipment | 5 | (| | |
| Net change in due from/to member dealers at auction | (828) | (1,36 | | |
| Decrease (increase) in trade receivables | 742 | ç | | |
| Decrease (increase) in operating loans receivable | (490) | (54) | | |
| Increase (decrease) in trade payables | (390) | (9 | | |
| Increase (decrease) in accounts payable - other | (202) | | | |
| Increase (decrease) in deposits received | (470) | (47 | | |
| Other, net | (769) | (85 | | |
| Subtotal | 13,047 | 13,67 | | |
| Interest and dividends received | 16 | | | |
| Interest paid | (2) | (| | |
| Income taxes paid | (8,662) | (9,72 | | |
| Net cash provided by (used in) operating activities | 4,399 | 3,9 | | |
| Cash flows from investing activities | | | | |
| Net decrease (increase) in time deposits | (2,000) | | | |
| Purchase of property, plant and equipment | (549) | (1,31 | | |
| Proceeds from sale of property, plant and equipment | 178 | I | | |
| Purchase of intangible assets | (309) | (38 | | |
| Other, net | (22) | (5 | | |
| Net cash provided by (used in) investing activities | (2,702) | (1,73 | | |
| Cash flows from financing activities | | | | |
| Net increase (decrease) in short-term borrowings | - | 19 | | |
| Repayments of long-term borrowings | (55) | (5 | | |
| Proceeds from guarantee deposits received from member dealers | 39 | 4 | | |
| Refund of guarantee deposits received from member dealers | (59) | (2 | | |
| Purchase of treasury shares | (0) | (16,00 | | |
| Proceeds from sale of treasury shares | 51 | : | | |
| Dividends paid | (9,787) | (10,79 | | |
| Dividends paid to non-controlling interests | (283) | (24 | | |
| Repayments of finance lease liabilities | (15) | (2 | | |
| Net cash provided by (used in) financing activities | (10,109) | (26,86 | | |
| Net increase (decrease) in cash and cash equivalents | (8,412) | (24,632 | | |
| Cash and cash equivalents at beginning of period | 102,509 | 104,71 | | |
| Cash and cash equivalents at end of period | 94,096 | 80,08 | | |

(Notes on segment information, etc.)

Segment Information

- I. The three months of the previous fiscal year (April 1, 2024 to June 30, 2024)
 - 1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

| | Reportable segments | | | | | Adjustment | Quarterly Consolidated | |
|--|---------------------|---------------------------------|-----------|--------|----------------------|-----------------|------------------------------|--------|
| | Auto Auction | Used Vehicle Sales/Purchases | Recycling | Total | Other (Note) 1 Total | amount (Note) 2 | Statements of Income (Note)3 | |
| Sales | | | | | | | | |
| Revenues from external customers | 20,037 | 3,178 | 2,178 | 25,394 | 245 | 25,640 | - | 25,640 |
| Internal sales or transfers between segments | 94 | - | 1 | 96 | - | 96 | (96) | - |
| Total | 20,131 | 3,178 | 2,180 | 25,490 | 245 | 25,736 | (96) | 25,640 |
| Segment Profit or Loss | 13,102 | 135 | 189 | 13,427 | (1) | 13,426 | 17 | 13,443 |

- Notes: 1. The "Other" category refers to business segments that are not included in the reporting segments, such as the auto loan business and the electricity sales business through solar power generation systems.
 - 2. Adjustments for segment profit or loss of 17 million yen were due to the elimination of inter-segment transactions.
 - 3. Segment profit or loss is adjusted to operating profit in the quarterly consolidated statement of income.
- II. The three months of the current fiscal year (April 1, 2025 to June 30, 2025)
 - 1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

| | Reportable segments | | | | | Adjustment | Quarterly Consolidated | |
|--|---------------------|---------------------------------|-----------|--------|----------------------|-----------------|------------------------------|--------|
| | Auto Auction | Used Vehicle Sales/Purchases | Recycling | Total | Other (Note) 1 Total | amount (Note) 2 | Statements of Income (Note)3 | |
| Sales | | | | | | | | |
| Revenues from external customers | 22,313 | 2,862 | 1,891 | 27,066 | 322 | 27,389 | - | 27,389 |
| Internal sales or transfers between segments | 144 | - | 2 | 146 | - | 146 | (146) | - |
| Total | 22,457 | 2,862 | 1,893 | 27,213 | 322 | 27,536 | (146) | 27,389 |
| Segment Profit or Loss | 14,614 | (25) | 53 | 14,642 | 31 | 14,674 | 34 | 14,708 |

- Notes: 1. The "Other" category refers to business segments that are not included in the reporting segments, such as the auto loan business and the electricity sales business through solar power generation systems.
 - $2. \ Adjustments \ for segment \ profit \ or \ loss \ of \ 34 \ million \ yen \ were \ due \ to \ the \ elimination \ of \ inter-segment \ transactions.$
 - 3. Segment profit or loss is adjusted to operating profit in the quarterly consolidated statement of income.