

November 8, 2021

To All Stakeholders:

Company: USS Co., Ltd.

Chairman and Representative Director: Yukihiro Ando

Stock code: 4732

Stock exchange listings: Tokyo and Nagoya (first sections)

Tel: +81-52-689-1129

Contact: Masafumi Yamanaka

Executive Vice President, Officer, Supervisory Office

Notice of Resignation of Director and Changes in Duties

USS Co., Ltd. (the "Company") hereby announces that a director of the Company will resign effective December 31, 2021, as described below. And there will be changes in duties as follows.

1. Resigning director

Current position	Name
Senior Managing Director	
Officer of the Auction Operation	Masayuki Akase
Office	

2. Date of resignation

December 31, 2021

3. Reason for resignation

Personal reasons

4. Changes in duties (Effective January 1, 2022)

Name	New position	Current position
		Senior Managing Director
Masayuki Akase	_	Officer of the Auction Operation
		Office
	Junior Managing Director	Junior Managing Director
Hiromitsu Ikeda	Officer of the Auction Operation	Manager of Nagoya and R-
	Office	Nagoya Auction Site