



May 13, 2025

To All Stakeholders:

Company Representative	USS Co., Ltd. Yukihiro Ando Chairman and Representative Director
Stock Code	4732
Listings	Prime Market, Tokyo Stock Exchange Premier Market, Nagoya Stock Exchange
Contact	Masafumi Yamanaka Executive Vice President, Officer, Supervisory Office (Tel +81-52-689-1129)

Notice of Retirement of Treasury Shares

The board of directors of USS Co., Ltd. at the Board of Directors meeting held on May 13, 2025, approved a resolution to retire its treasury shares in accordance with Article 178 of the Companies Act.

- | | |
|-----------------------------------|--|
| 1. Class of shares to be retired | Common shares of the Company |
| 2. Number of shares to be retired | 40,000,000 shares
(Ratio of total shares issued before retirement: 7.78%) |
| 3. Scheduled date of retirement | June 30, 2025 |

<Reference>

Total number of shares issued after the retirement	474,000,000 shares
Total number of treasury shares after retirement	387,622 shares