



Consolidated Earning Results for Fiscal 2007

May 7, 2008

Company Name : **USS Co., Ltd.**

Stock Exchanges Listings : Tokyo and Nagoya

Stock Code : 4732

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President : Yukihiro Ando

Contact : Masafumi Yamanaka

Junior Managing Director & Officer of Supervisory Office

Date of Annual General Meeting of Shareholders (Scheduled): June 25, 2008

Starting Date of Dividend Payment (Scheduled): June 26, 2008

Date of Filing of Securities Report (Scheduled): June 26, 2008

1. Consolidated Results for Fiscal 2007 (April 1, 2007 – March 31, 2008)

(1) Consolidated Operating Results

(millions of yen)

	Operating revenues		Operating income		Recurring profit		Net income	
Year ended March 31, 2008	69,801	8.1%	27,200	9.6%	27,490	8.4%	15,200	5.6%
Year ended March 31, 2007	64,568	7.2%	24,817	7.4%	25,360	7.7%	14,390	9.0%

	Net income per share (yen)	Diluted net income per share (yen)	ROE (%)	ROA (%)	Operating margin (%)
Year ended March 31, 2008	475.14	475.06	13.7	18.5	39.0
Year ended March 31, 2007	447.12	446.62	14.2	18.2	38.4

(Percent indication shows percentage of change from corresponding figures for the prior fiscal year.)

Note: Earnings or loss under the equity method (million of yen): Year ended March 31, 2008: - Year ended March 31, 2007: -

(2) Consolidated Financial Position

	Total assets (millions of yen)	Equity (millions of yen)	Equity ratio (%)	Equity per share (yen)
As of March 31, 2008	150,737	117,577	77.7	3,657.55
As of March 31, 2007	146,172	105,988	71.8	3,287.75

Note: Shareholders' equity (millions of yen): As of March 31, 2008: 117,130 As of March 31, 2007: 104,985

(3) Consolidated Cash Flows

(millions of yen)

	Operating activities	Investing activities	Financing activities	Cash and cash equivalents at end of period
Year ended March 31, 2008	18,780	(8,029)	(5,620)	26,280
Year ended March 31, 2007	21,009	(12,539)	(6,815)	21,149

2. Dividends

(Reference date)	Dividend per share (yen)			Total dividends (Fiscal year) (millions of yen)	Dividend payout rate (Consolidated) (%)	Dividend rate for net assets (Consolidated) (%)
	Interim	Fiscal year end	Fiscal year			
Year ended March 31, 2007	50.00	50.00	100.00	3,204	22.4	3.2
Year ended March 31, 2008	60.00	85.00	145.00	4,641	30.5	4.2
Year ending March 31, 2009 (Estimated)	82.50	82.50	165.00		33.5	

3. Consolidated Outlook for Fiscal 2008 (April 1, 2008 - March 31, 2009) (millions of yen)

	Operating revenues		Operating income		Recurring profit		Net income		Net income per share (yen)
Second quarter	34,750	4.6%	13,250	4.2%	13,350	3.4%	7,300	3.8%	227.95
For the year	72,700	4.2%	28,300	4.0%	28,500	3.7%	15,750	3.6%	491.81

(Percent indication shows percentage of change from corresponding figures for the prior fiscal terms.)

Note: The above forecast has been prepared based on information available at the time of this writing. However, actual performance is subject to various factors and is therefore to change.

4. Other Information

- (1) Significant change of subsidiaries during the term (changes of specified subsidiaries that affected the scope of consolidated reporting): None
- (2) Changes in accounting principles, methods or reporting methods affecting the production of the consolidated financial statements (fundamental changes in main reported items for the production of the consolidated financial statements)
 - ① Changes caused by revisions to accounting standard: Yes
 - ② Other changes: None
- (3) Number of shares issued (common shares):
 - ① Number of shares issued (including treasury stock):
As of March 31, 2008: 32,695,982 shares As of March 31, 2007: 32,604,062 shares
 - ② Number of treasury stock:
As of March 31, 2008: 671,801 shares As of March 31, 2007: 671,773 shares

Reference: Non-consolidated Results

1. Non-consolidated Results for Fiscal 2007 (April 1, 2007 – March 31, 2008)

(1) Non-consolidated Operating Result (millions of yen)

	Operating revenues		Operating income		Recurring profit		Net income	
Year ended March 31, 2008	31,085	8.8%	17,471	8.6%	21,093	18.0%	13,595	14.2%
Year ended March 31, 2007	28,579	8.4%	16,094	6.1%	17,878	14.5%	11,901	29.5%

	Net income per share (yen)	Diluted net income per share (yen)
Year ended March 31, 2008	424.99	424.92
Year ended March 31, 2007	369.77	369.36

(Percent indication shows percentage of change from corresponding figures for the prior fiscal year.)

(2) Non-consolidated Financial Position

	Total assets (millions of yen)	Net assets (millions of yen)	Equity ratio (%)	Equity per share (yen)
As of March 31, 2008	121,849	97,628	80.1	3,048.52
As of March 31, 2007	118,938	87,086	73.2	2,727.21

Note: Shareholders' equity (millions of yen): As of March 31, 2008: 97,626 As of March 31, 2007: 87,086

*Explanation of the appropriate use of forecasts and other related items

The above forecast has been prepared based on information available at the time of this writing. Actual performance is subject to various factors and is therefore to change.

4. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(millions of yen)

	As of March 31, 2007		As of March 31, 2008		Amount of Change Rate of Change	
		%		%		%
Assets						
Current assets:						
Cash and cash equivalents	21,149		26,280		5,130	
Receivables due from member dealers at auction	14,983		11,879		(3,103)	
Trade notes and accounts receivable	1,957		3,527		1,569	
Inventories	1,061		1,365		303	
Prepaid expenses	182		225		42	
Deferred tax assets	961		832		(128)	
Other current assets	816		619		(196)	
Allowance for doubtful accounts	(46)		(75)		(28)	
Total current assets	41,066	28.1	44,655	29.6	3,588	8.7
Fixed assets:						
Property and equipment:						
Buildings and structures	36,793		36,087		(706)	
Machinery, vehicles and other transport equipment	1,706		1,500		(206)	
Fixtures and equipment	3,546		4,224		677	
Land	48,910		52,184		3,274	
Construction in progress	1,519		285		(1,234)	
Total property and equipment	92,476	63.3	94,282	62.5	1,805	2.0
Intangible assets:						
Goodwill	2,532		1,879		(653)	
Other intangible assets	1,173		1,390		216	
Total intangible assets	3,706	2.5	3,269	2.2	(436)	(11.8)
Investments and other assets:						
Investment securities	1,405		1,033		(371)	
Long-term loans	7		17		9	
Prepaid pension expenses	38		-		(38)	
Long term prepaid expenses	792		692		(100)	
Deferred tax assets	622		749		127	
Deferred tax assets for revaluation	3,358		3,352		(6)	
Investment property	1,719		1,728		8	

(millions of yen)

	As of March 31, 2007		As of March 31, 2008		Amount of Change Rate of Change	
		%		%		%
Other investments and assets	1,095		1,093		(2)	
Allowance for doubtful accounts	(117)		(137)		(19)	
Total investments and other assets	8,922	6.1	8,529	5.7	(393)	(4.4)
Total fixed assets	105,105	71.9	106,081	70.4	975	0.9
Total assets	146,172	100.0	150,737	100.0	4,564	3.1
Liabilities						
Current liabilities:						
Payables due to member dealers at auction	16,811		11,959		(4,851)	
Trade notes and accounts payable	527		643		115	
Short-term borrowings	2,305		2,305		-	
Income taxes payable	5,945		5,919		(25)	
Deposits received	2,822		2,460		(362)	
Allowance for bonus	417		506		89	
Other current liabilities	3,680		3,646		(34)	
Total current liabilities	32,510	22.2	27,442	18.2	(5,067)	(15.6)
Long-term debt:						
Long-term borrowings	3,049		759		(2,290)	
Long-term accounts payable	-		543		543	
Employee retirement benefit liability	114		142		27	
Directors' and statutory auditors' severance indemnities	421		2		(419)	
Guarantee deposits received from member dealers	3,617		3,799		181	
Deferred tax liabilities for revaluation	470		470		-	
Total long-term debt	7,674	5.3	5,717	3.8	(1,956)	(25.5)
Total liabilities	40,184	27.5	33,159	22.0	(7,024)	(17.5)

(millions of yen)

	As of March 31, 2007		As of March 31, 2008		Amount of Change Rate of Change	
		%		%		%
Equity						
Shareholders' equity						
Common stock	18,581	12.7	18,881	12.5	299	1.6
Additional paid-in capital	27,692	18.9	27,992	18.6	299	1.1
Retained earnings	69,237	47.4	80,921	53.7	11,684	16.9
Treasury stock	(5,770)	(3.9)	(5,770)	(3.8)	(0)	-
Total shareholders' equity	109,741	75.1	122,024	81.0	12,283	11.2
Valuation and translation adjustments						
Net unrealized gains on available-for-sale securities	223	0.1	83	0.0	(140)	(62.7)
Land revaluation decrement	(4,978)	(3.4)	(4,977)	(3.3)	1	-
Total valuation and translation adjustments	(4,755)	(3.3)	(4,894)	(3.3)	(138)	-
Share warrant	-	-	2	0.0	2	-
Minority interests in consolidated subsidiaries	1,002	0.7	444	0.3	(557)	(55.6)
Total equity	105,988	72.5	117,577	78.0	11,588	10.9
Total liabilities and equity	146,172	100.0	150,737	100.0	4,564	3.1

(2) Consolidated Statements of Income

(millions of yen)

	Year Ended March 31, 2007			Year Ended March 31, 2008			Amount of Change Rate of Change		
			%			%			%
Operating Revenues		64,568	100.0		69,801	100.0		5,232	8.1
Costs of revenues		27,580	42.7		30,288	43.4		2,708	9.8
Gross profit		36,988	57.3		39,512	56.6		2,523	6.8
Selling, general and administrative expenses:									
Advertising		1,115			845			(269)	
Sales promotion expenses		1,731			1,962			230	
Provision for doubtful accounts		17			60			43	
Remuneration for directors and statutory auditors		394			476			82	
Employee salaries and bonuses		3,245			3,330			85	
Bonuses for directors and statutory auditors		83			-			(83)	
Provision for bonuses		205			249			44	
Depreciation		487			509			21	
Taxes and public charges		227			173			(54)	
Amortization of goodwill		777			829			51	
Corporate enterprise tax		199			197			(2)	
Others	3,686	12,171	18.9	3,675	12,311	17.6	(11)	140	1.2
Operating income		24,817	38.4		27,200	39.0		2,383	9.6
Non-operating Income:									
Interest received		20			11			(9)	
Lease of real estate		176			172			(3)	
Cancellation of insurance contract		10			3			(6)	
Compensation received		22			15			(6)	
Commission earned		28			15			(13)	
Gain on investment in partnership		130			-			(130)	
Other income	245	634	1.0	169	387	0.5	(76)	(246)	(38.9)
Non-operating Expenses:									
Interest expense		49			61			12	
Fees on syndicated loan		3			3			-	
Costs of real estate lease		11			17			5	
Other expenses	26	90	0.1	15	97	0.1	(11)	6	7.2
Recurring profit		25,360	39.3		27,490	39.4		2,130	8.4

(millions of yen)

	Year Ended March 31, 2007			Year Ended March 31, 2008			Amount of Change Rate of Change		
			%			%			%
Extraordinary gains:									
Gain on sales of property and equipment	151			9			(141)		
Reversal of allowance for doubtful accounts	23			7			(16)		
Gain on sales of investment securities	-	174	0.3	0	17	0.0	0	(157)	(89.8)
Extraordinary losses:									
Loss on sales of property and equipment	0			2			1		
Loss on disposal of property and equipment	34			163			128		
Loss on sales of investment securities	-			0			0		
Impairment loss on fixed assets	12			-			(12)		
Retirement benefits to directors	-			123			123		
Cancellation fees for lease and other contracts	-			40			40		
Loss on prior-term adjustment	46			16			(29)		
Other extraordinary losses	22	116	0.2	1	347	0.5	(21)	231	198.3
Income before income taxes and minority interests		25,419	39.4		27,160	38.9		1,741	6.9
Income taxes	10,864			11,635			770		
Deferred income taxes	(164)	10,700	16.6	103	11,738	16.8	268	1,038	9.7
Minority interests in net income of consolidated subsidiaries		327	0.5		221	0.3		(105)	(32.3)
Net income		14,390	22.3		15,200	21.8		809	5.6

(3) Consolidated Statements of Changes in Equity
 Prior fiscal year (April 1, 2006 through March 31, 2007)

(millions of yen)

	Shareholders' equity				
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock	Total shareholders' equity
Balance at March 31, 2006	18,249	27,360	58,140	(1,768)	101,982
Changes of items during the period					
Issuance of new shares	332	332	-	-	664
Dividends as profit appropriation	-	-	(1,536)	-	(1,536)
Cash dividends paid from surplus	-	-	(1,607)	-	(1,607)
Bonuses paid to directors and statutory auditors	-	-	(74)	-	(74)
Net income	-	-	14,390	-	14,390
Purchase of treasury stock	-	-	-	(4,525)	(4,525)
Disposal of treasury stock	-	-	(75)	523	448
Changes of other items during the period (net)	-	-	-	-	-
Total changes of items during the period	332	332	11,096	(4,001)	7,759
Balance at March 31, 2007	18,581	27,692	69,237	(5,770)	109,741

	Valuation and translation adjustments			Minority interests in consolidated subsidiaries	Total equity
	Net unrealized gains on available-for-sale securities	Land revaluation decrement	Total valuation and translation adjustments		
Balance at March 31, 2006	389	(4,979)	(4,590)	675	98,067
Changes of items during the period					
Issuance of new shares	-	-	-	-	664
Dividends as profit appropriation	-	-	-	-	(1,536)
Cash dividends paid from surplus	-	-	-	-	(1,607)
Bonuses paid to directors and statutory auditors	-	-	-	-	(74)
Net income	-	-	-	-	14,390
Purchase of treasury stock	-	-	-	-	(4,525)
Disposal of treasury stock	-	-	-	-	448
Changes of other items during the period (net)	(165)	0	(164)	326	162
Total changes of items during the period	(165)	0	(164)	326	7,921
Balance at March 31, 2007	223	(4,978)	(4,755)	1,002	105,988

	Shareholders' equity				
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock	Total shareholders' equity
Balance at March 31, 2007	18,581	27,692	69,237	(5,770)	109,741
Changes of items during the period					
Issuance of new shares	299	299	-	-	599
Cash dividends paid from surplus	-	-	(3,515)	-	(3,515)
Net income	-	-	15,200	-	15,200
Purchase of treasury stock	-	-	-	(0)	(0)
Changes of other items during the period (net)	-	-	-	-	-
Total changes of items during the period	299	299	11,684	(0)	12,283
Balance at March 31, 2008	18,881	27,992	80,921	(5,770)	122,024

	Valuation and translation adjustments			Share warrant	Minority interests in consolidated subsidiaries	Total equity
	Net unrealized gains on available-for-sale securities	Land revaluation decrement	Total valuation and translation adjustments			
Balance at March 31, 2007	223	(4,978)	(4,755)	-	1,002	105,988
Changes of items during the period						
Issuance of new shares	-	-	-	-	-	599
Cash dividends paid from surplus	-	-	-	-	-	(3,515)
Net income	-	-	-	-	-	15,200
Purchase of treasury stock	-	-	-	-	-	(0)
Changes of other items during the period (net)	(140)	1	(138)	2	(557)	(694)
Total changes of items during the period	(140)	1	(138)	2	(557)	11,588
Balance at March 31, 2008	83	(4,977)	(4,894)	2	444	117,577

(4) Consolidated Statements of Cash Flows

(millions of yen)

	Year Ended March 31, 2007	Year Ended March 31, 2008	Amount of Change
Cash flows from operating activities:			
Income before income taxes and minority interests	25,419	27,160	1,741
Adjustments for:			
Depreciation and amortization	5,253	5,677	423
Impairment loss on fixed assets	12	-	(12)
Amortization of goodwill	777	829	51
Increase (decrease) in allowance for doubtful accounts	(264)	44	308
Increase in allowance for bonus	76	88	12
Increase in employee retirement benefit liability	6	27	21
Increase (decrease) in accrued severance indemnities for officers	39	(419)	(458)
Interest and dividend income	(25)	(18)	6
Interest expense	49	61	12
Gain (Loss) on sale and disposal of property and equipment	(118)	149	268
Loss on sale and disposal of intangible assets	0	4	4
Net change in due from/to member dealers at auction	248	(1,752)	(2,000)
Increase in trade notes and accounts receivable	(1,244)	(1,569)	(325)
Increase in trade notes and accounts payable	190	115	(74)
Decrease in deposits received	(18)	(369)	(351)
Bonuses paid to directors and statutory auditors	(74)	-	74
Other, net	1,033	444	(588)
Sub-total	31,363	30,475	(888)
Interest and dividend received	15	17	2
Interest paid	(49)	(62)	(12)
Income taxes paid	(10,319)	(11,649)	(1,330)
Net cash provided by operating activities	21,009	18,780	(2,228)

(millions of yen)

	Year Ended March 31, 2007	Year Ended March 31, 2008	Amount of Change
Cash flows from investing activities:			
Net decrease in time deposits	500	-	(500)
Acquisition of property and equipment	(13,186)	(7,134)	6,051
Proceeds from sale of property and equipment	231	17	(214)
Purchase of intangible assets	(454)	(504)	(49)
Payments for purchase of investment securities	(300)	(0)	299
Proceeds from sale of investment securities	472	101	(371)
Increase in long-term prepaid expenses	(137)	(46)	91
Purchase of shares of consolidated subsidiary	(0)	(658)	(658)
Purchase of shares of subsidiary due to change in scope of consolidation	123	50	(73)
Other, net	211	146	(65)
Net cash used in investing activities	(12,539)	(8,029)	4,510
Cash flows from financing activities:			
Net decrease in short-term borrowings	(610)	-	610
Proceeds from long-term debt	2,450	-	(2,450)
Repayments of long-term debt	(1,844)	(2,871)	(1,026)
Proceeds from guarantee deposits received from member dealers	283	283	(0)
Repayment of guarantee deposits received from member dealers	(89)	(116)	(27)
Issuance of new shares	664	599	(64)
Payments for the purchases of treasury stock	(4,525)	(0)	4,525
Dividends paid	(3,144)	(3,515)	(371)
Net cash used in financing activities	(6,815)	(5,620)	1,195
Increase in cash and cash equivalents	1,654	5,130	3,476
Cash and cash equivalents at beginning of period	19,495	21,149	1,654
Cash and cash equivalents at end of period	21,149	26,280	5,130