



Auto auctions August 1982

Started auctions aiming to give everyone fair and equal standing

Auto auctions July 1995

Started satellite TV auctions



Auto auctions November 1999

Established USS CarbankNet Co., Ltd.



December 2000

Listed USS stock on the First Section of the Tokyo Stock Exchange (current Prime Market)



Used vehicle purchasing and selling October 2001

Started used vehicle purchasing and selling business



Recycling December 2003

Established ARBIZ Co., Ltd. and launched the recycling business

1980

Consigned vehicles:

1,253 Auto auction business

(FY1981)

2001

Used vehicle purchasing and selling business

2003

Recycling business

Consigned vehicles:

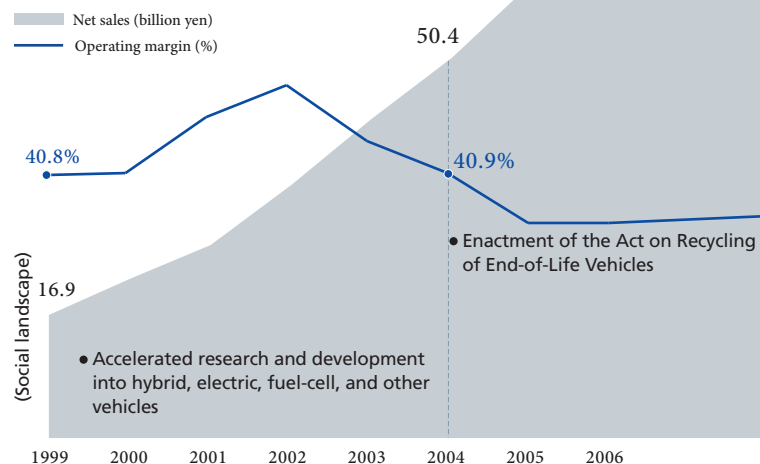
2,148,300

(FY2004)

Promoting the development and growth of new businesses centered on the Auto Auction Segment

USS has consistently enhanced its inspection systems and actively adopted the latest technologies since its founding. These efforts have realized not only fair and equal auto auctions but also greater customer convenience. The praise for our approach has earned USS a high level of trust in the auto auction market, which has allowed us to steadily acquire a larger market share. We have also launched and developed a variety of businesses that will help build a circular society. This includes our used vehicle purchasing and selling as well as recycling businesses. To date, these segments have proven effective in realizing sustainable growth.

Net sales/operating margin





Auto auctions March 2018

Acquired Japan Automobile Auction Inc. as a wholly owned subsidiary



Auto auctions October 2021

Merged Japan Automobile Auction Inc. and HAA Kobe Inc.



Auto auctions October 2005

Started live internet services



Recycling April 2019

Established SMART Inc. and launched the industrial plant recycling business



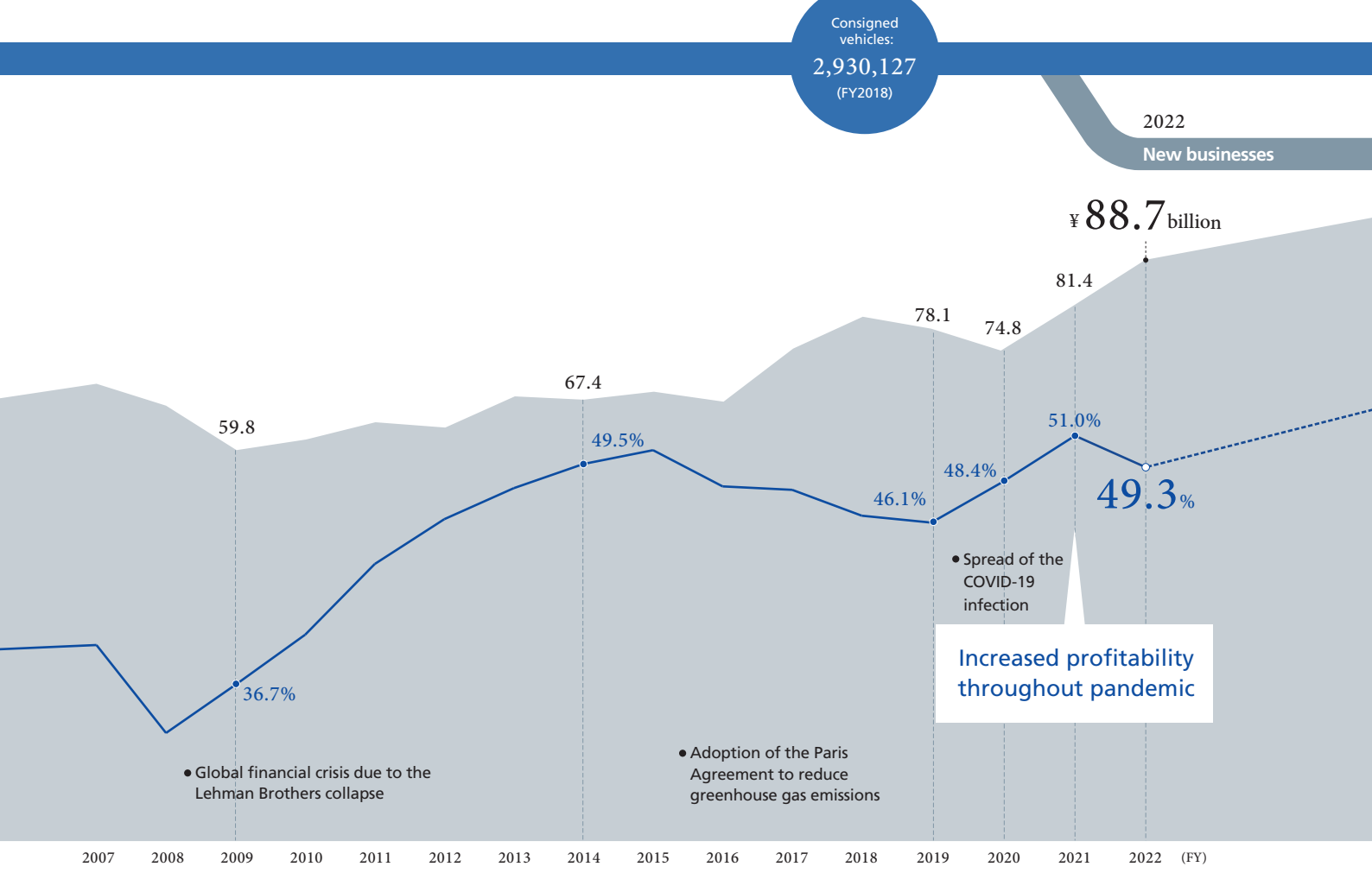
New April 2023

Launched a new auto loan service jointly with Global Mobility Service Inc.



Consigned vehicles:
2,930,127
(FY2018)

2022
New businesses



• Global financial crisis due to the Lehman Brothers collapse

• Adoption of the Paris Agreement to reduce greenhouse gas emissions

• Spread of the COVID-19 infection

Increased profitability throughout pandemic