

Auto auctions August 1982

Started auctions aiming to give everyone fair and equal standing

Auto auctions July 1995

Started satellite TV auctions (currently dedicated terminal auctions)



Established USS CarbankNet Co., Ltd.



December 2000

Listed USS stock on the First Section of the Tokyo Stock **Exchange (current Prime Market)** 



Started used vehicle purchasing and selling business

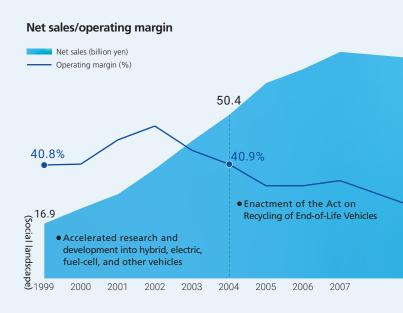


Established ARBIZ Co., Ltd. and launched the recycling business

Used vehicle purchasing and selling business 2003 **Recycling business** Consigned vehicles: Consigned 1,253 Auto auction business 2,148,300 (FY1981)

## Promoting the development and growth of new businesses centered on the Auto Auction Segment

USS has consistently enhanced its inspection systems and actively adopted the latest technologies since its founding. These efforts have realized not only fair and equal auto auctions but also greater customer convenience. The praise for our approach has earned USS a high level of trust in the auto auction market, which has allowed us to steadily acquire a larger market share. We have also launched and developed a variety of businesses that will help build a circular society. This includes our used vehicle purchasing and selling as well as recycling businesses. To date, these segments have proven effective in realizing sustainable growth.





Acquired Japan Automobile Auction Inc. as a wholly owned subsidiary



Merged Japan Automobile Auction Inc. and HAA Kobe Inc.



Started live internet services



Established SMART Inc. and launched the industrial plant recycling business



Partnered with Global Mobility Service Inc. to launch a new auto loan service

